

Apprenticeship Standard for Integrated Degree Packaging Professional Level 6

Section 1: Occupational Profile

Packaging professionals lead on technical packaging delivery programmes and projects for a multitude of products ranging from food and drink through consumer electronics, chemicals, pharmaceuticals and automotive components. The fundamental role of packaging is to protect, preserve and promote the contents.

Packaging professionals may be employed in many industry sectors; filling and packing, design, product manufacture and processing, environmental management, transport and storage, retail, print and chemical manufacture to name but a few with employers ranging from small design companies through to global conglomerates employing many thousands of people.

Typical duties could include:

- generating new packaging products in response to briefs
- ensuring that packaging developed meets set requirements, legislation and specifications
- producing samples to optimise the end product; different materials, formats and designs
- running trials to check packaging for suitability and performance under various conditions
- controlling specifications, production and quality standards
- undertaking technical evaluations, selections, and negotiating with suppliers
- identifying opportunities for technological improvement, selecting products from suppliers
- working with market research professionals to translate Consumer insight into packaging design features
- identifying packaging opportunities and championing them to stakeholders

Typically, Packaging Professionals will operate and manage within a matrix structure and with multiple stakeholders, reporting into R & D, technical, operations or supply chain. As specialists the Packaging Professional will work with a huge range of colleagues e.g. marketing, purchasing, production and operations staff providing expertise and guidance in what is a technically and legislatively complex area. They must keep up-to-date with technological innovations and global trends in consumption and consumer behaviour.

Projects worked on might be as simple as a small efficiency saving and optimisation of a pack system with no real capital value, through to a global Brand redesign requiring new manufacturing lines, pack tooling and a plethora of staff with interactions globally, spanning different departments, involving spends in the millions.

Working environment is typically office based, with frequent excursion into the use environment; factory, warehouse, processing facility or to the extremes of the Supply Chain where the consumers might be located.

Typical job titles: Packaging Operations Manager, Packaging Development Manager, Packaging Project Manager, , Packaging Innovation Technologist, Senior Packaging Technologist, Packaging Specialist.

Section 2: The Knowledge, Skills and Behaviours

Packaging Professionals have knowledge and understanding of:

- Functions of packaging : inform the consumer, contain, protect, promote & preserve the product
- Requirements of packaging: environmental consideration, economical appropriateness & use-ability
- Understand the impact & measures of packaging on the environment & strategies to reduce its impact e.g. Reduce, reuse, recycle, recover, energy & water consumption & carbon emissions
- Materials science: properties, testing, applications and interaction with the product; hygiene, odour, migration, corrosion & their impact on product shelf life
- Requirements to manage the storage and conditions required for packaging and finished goods.
- The different types of finished pack testing, including functionality and consumer.
- Machinery technologies: the different types of filling and packaging performance; collate, form, fill, seal.
- Conversion technologies: the process of raw material to end packaging.

- The interactions between machine, process, materials and product e.g. coefficient of friction, static
- Line design and the concept of production efficiency.
- The principles of budgetary control, cost analysis e.g. costs of goods, total delivered costs.
- Customer and consumer requirements throughout the package's lifecycle.
- Principles of marketing as it relates to packaging (4 P's: place, price, product and promotion).
- Legislation and standards relating to packaging, e.g. Packaging Essential Requirements, dangerous goods, packaging waste, good manufacturing practice, labelling.
- Value chain analysis and the principles of continuous improvement techniques, e.g. DMAIC (Define, Measure, Analyse, Improve and Control), 5S.
- Standard packaging formats covering primary, secondary and tertiary, including ancillaries.
- The role of quality assurance and control in packaging; the types of quality checks undertaken throughout the lifecycle.
- Packaging documentation, including how to write/create and interpret a brief, specification, technical drawing, report.
- Printing and decorative technologies and their applications e.g. flexo, litho, gravure and digital.
- Artwork, graphics in packaging, including artwork creation and reprographics, how to test colour and finishes.
- The principles of packaging design, including structural, functional and inclusive design.
- The packaging innovation and development workflow and process including design, prototyping, approvals, translations, timescales, certifications and involvement of stakeholders.
- Supplier management, including contractual agreements, procurement, standards for approving suppliers (ethical, quality accreditation, audit), methods of ensuring operational compliance (Key Performance Indicators, scorecards).
- The principles of project management, including critical paths, Gantt charts.
- Innovation in packaging, including intellectual property, open innovation, scout and horizon scanning, trends and insights, desk research; academic and funding sources to explore new opportunities.
- Design for sustainability including the circular economy, life cycle assessment, the range of influences (customer strategies, Government and Non-Governmental Organisations) and practical approaches including source reduction optimisation and eco design guidelines.
- The principles of team management e.g. coaching, mentoring, appraisals.
- Packaging specific software tools e.g. pallet optimisation software, computer aided design.

Packaging Professionals demonstrate the following skills:

- Translate customer briefs to determine a technical packaging brief, which considers Business, Consumer, Operational and Sustainability requirements.
- Identify, design, develop and source packaging solutions demonstrating best value, environmental impact and fitness for purpose to meet briefs.
- Critically analyse and apply packaging design options against complex inter-related touchpoints to meet the needs from design to end of life. e.g. Environmental impact using life cycle assessment
- Liaise and coordinate with other stakeholders (e.g. Supplier, R&D, Marketing, Finance, Technical) to deliver packaging development projects. When appropriate take the lead and drive the project.
- Initiate and lead projects, using project management tools and skills to deliver projects to time, cost, specification and quality.
- Identify and control project risks through mitigation plans.
- Define parameters, design of experiments, success criteria and protocols for projects appropriate to the brief.
- Lead the design and management of packaging trials (e.g. prototypes, production of samples, transit, shelf life, sensory, machine-ability).
- Document and evaluate trials at different project stages (e.g. laboratory, pilot plant, supplier, filling & packing, transit and distribution) recommending further activities.

- Report results and conclusions. Hypothesise and recommend further adaptations and optimisations.
- Ensure compliance with Packaging & Market regulatory requirements.
- Demonstrate financial acumen, e.g. managing budget(s); interpreting financial data and evaluating total product costs and their impact throughout the value chain.
- Investigate and interpret non-conformance issues related to Packaging. Resolve using root cause analysis and apply change management.
- Effectively communicate with stakeholders at different levels, building positive working relationships
Influencing and persuading key stakeholders effectively.
- Translate Business strategy into internal and external capability building programmes (e.g. supplier quality improvement programmes).
- Demonstrate critical thinking, analytical and statistical skills to evaluate and interpret complex information and data (e.g. process capability).
- Proactively identify opportunities to improve packaging based on an analysis of costs, continuous improvement, environmental impact, waste avoidance and process improvements.
- Provide comprehensive technical services to internal colleagues, customers and suppliers.
- Coach and/or mentor.
- Use visual and digital tools systems, e.g. project management, computer aided engineering, Business Management Systems, Palletisation software.

Packaging Professionals demonstrate the following behaviours:

- Safety first attitude: ensures safety of self and others, good manufacturing practices, challenges safety issues, leads by example.
- Inspires others. Acts as an ambassador for the packaging profession.
- Can do attitude. Tenacious, yet pragmatic. Strives for excellence. Self-motivated: drive and energy to lead and influence.
- Demonstrates an entrepreneurial and resilient mind-set. Ownership of work & results oriented: accepts responsibility, is proactive, time management, prioritises, provides solutions.
- Pride in work: aims for excellence, attention to detail, displays enthusiasm.
- Self-development: proposes objectives to support the business, seeks learning, drives the development of self and others.
- Integrity and respect: respect for colleagues and stakeholders, adapts style where appropriate.
- Working in a team: builds good relationships with others, works collaboratively, contributes ideas, challenges appropriately and leads by example.
- Agility. Flexible to changing working environment and demands as well as handling ambiguity.
- Acts in alignment with the business vision and values.
- Innovation: demonstrates curiosity to foster new ways of thinking and working, taking account of the big picture.
- Championing an environmental & sustainability mindset: always considers the impact of their decision making on the environment

Section 3: Additional Information

Duration	Typically 4 years
Entry Requirements	Employers will set their own criteria, typically a minimum of Level 2 in English and maths
English & Maths	Apprentices without level 2 English and mathematics will need to achieve this level prior to taking the end-point assessment for this apprenticeship. For those with an education, health and care plan or a legacy statement, the apprenticeships English and mathematics minimum requirement is Entry Level 3. A British Sign Language qualification is an alternative to English qualifications for those whom this is their primary language.

Level	6
Qualification	BSC Degree in Packaging Technology
Professional Recognition	Achievement of the standard will result in recognition as an Accredited Packaging Professional
Standard Review	After 3 years

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